Financial Statements of

SUDBURY & DISTRICT HEALTH UNIT

Year ended December 31, 2016



KPMG LLP Claridge Executive Centre 144 Pine Street Sudbury Ontario P3C 1X3 Canada Telephone (705) 675-8500 Fax (705) 675-7586

INDEPENDENT AUDITORS' REPORT

To the Board Members of the Sudbury & District Health Unit, Members of Council, Inhabitants and Ratepayers of the Participating Municipalities of Sudbury & District Health Unit

We have audited the accompanying financial statements Sudbury & District Health Unit, which comprise the statement of financial position as at December 31, 2016, the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosure in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, these financial statements present fairly, in all material respects, the financial position of Sudbury & District Health Unit as at December 31, 2016 and its results of operations and accumulated surplus, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Comparative Information

The financial statements of the Sudbury & District Health Unit as at and for the year ended December 31, 2015 were audited by another auditor who expressed an unmodified opinion on those financial statements on May 19, 2016.

Chartered Professional Accountants, Licensed Public Accountants

May 18, 2017 Sudbury, Canada

KPMG LLP

Statement of Financial Position

December 31, 2016, with comparative information for 2015

| | 2016 | 2015 | | |
|---|------------------|------------------|--|--|
| | | | | |
| Financial assets | | | | |
| Cash and cash equivalents | \$ 11,739,356 | \$ 10,930,342 | | |
| Accounts receivable | 766,122 | 339,367 | | |
| Receivable from the Province of Ontario | 212,664 | 135,489 | | |
| | 12,718,142 | 11,405,198 | | |
| Financial liabilities | | | | |
| Accounts payable and accrued liabilities | 1,226,887 | 928,400 | | |
| Deferred revenue | 318,310 | 310,650 | | |
| Payable to the Province of Ontario | 394,264 | 363,073 | | |
| Employee benefit obligations (note 2) | 2,806,905 | 2,783,265 | | |
| | 4,746,366 | 4,385,388 | | |
| Net financial assets | 7,971,776 | 7,019,810 | | |
| Non-financial assets: | | | | |
| Tangible capital assets (note 3) | 5,469,350 | 5,705,961 | | |
| Prepaid expenses | 284,598 | 248,633 | | |
| | 5,753,948 | 5,954,594 | | |
| Commitments and contingencies (note 5) | | | | |
| Accumulated surplus (note 4) | \$ 13,725,724 | \$ 12,974,404 | | |
| | | | | |
| See accompanying notes to financial statements. | | | | |
| On behalf of the Board: | | | | |
| Board Member | | | | |
| Board Member | | | | |

Statement of Operations and Accumulated Surplus

Year ended December 31, 2016, with comparative information for 2015

| | Budget | Total | | Total |
|--|------------------|---------------------|---|------------|
| | 2016 | 2016 | | 2015 |
| | | | | |
| Revenue (note 9): | | | | |
| Provincial grants | \$ 19,968,101 | \$ 19,944,345 | 5 | 20,160,129 |
| Per capita revenue from municipalities (note 7) Other: | 6,886,526 | 6,886,526 | | 6,720,498 |
| Plumbing inspections and licenses | 257,000 | 267,040 | | 301,064 |
| Interest | 85,000 | 80,276 | | 83,468 |
| Other | 1,126,576 | 854,973 | | 1,086,396 |
| | 28,323,203 | 28,033,160 | | 28,351,555 |
| Expenses (note 9): | | | | |
| Salaries and wages (note 6) | 18,932,050 | 18,010,623 | | 18,337,096 |
| Benefits | 5,016,470 | 4,879,420 | | 4,748,177 |
| Transportation | 481,083 | 336,632 | | 352,748 |
| Administration (note 8) | 2,160,628 | 1,919,805 | | 2,422,221 |
| Supplies and materials | 1,186,002 | 1,058,761 | | 1,173,513 |
| Small operational equipment | 546,970 | 377,117 | | 375,133 |
| Amortization of tangible capital assets (note 3) | - | 699,482 | | 671,791 |
| | 28,323,203 | 27,281,840 | | 28,080,679 |
| Annual surplus | - | 751,320 | | 270,876 |
| Accumulated surplus, beginning of year | 12,974,404 | 12,974,404 | | 12,703,528 |
| Accumulated surplus, end of year | 12,974,404 | \$ 13,725,724 \$ | 5 | 12,974,404 |

See accompanying notes to financial statements.

Statement of Changes in Net Financial Assets

Year ended December 31, 2016, with comparative information for 2015

| | 2016 | 2015 |
|--|----------------------------------|--------------------------------|
| Annual surplus | \$ 751,320 \$ | 270,876 |
| Purchase of tangible capital assets Amortization of tangible capital assets Change in prepaid expenses | (462,871) 699,482 (35,965) | (348,965) 671,791 96,487 |
| Change in net financial assets | 951,966 | 690,189 |
| Net financial assets, beginning of year | 7,019,810 | 6,329,621 |
| Net financial assets, end of year | \$ 7,971,776 \$ | 7,019,810 |

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended December 31, 2016, with comparative information for 2015

| | 2016 | 2015 |
|---|---------------------|------------|
| Cash provided by (used in): | | |
| Cash flows from operating activities: | | |
| Annual surplus | \$ 751,320 \$ | 270,876 |
| Adjustments for: | | |
| Amortization of capital assets | 699,482 | 671,791 |
| Benefit payments related to employee benefit obligations | 23,640 | (148,272) |
| Non-cash expenses related to employee benefit obligations | - | 204,620 |
| | 1,474,442 | 999,015 |
| Changes in non-cash working capital: | | |
| Accounts receivable | (426,755) | (62,359) |
| Receivable from the Province of Ontario | (77,175) | (21,903) |
| Accounts payable and accrued liabilities | 298,487 | (697,034) |
| Deferred revenue | 7,660 | (72,129) |
| Payable to the Province of Ontario | 31,191 | (6,611) |
| Prepaid expenses | (35,965) | 96,487 |
| <u> </u> | 1,271,885 | 235,466 |
| Cash flows from investing activity: | | |
| Purchase of tangible capital assets | (462,871) | (348,965) |
| | (462,871) | (348,965) |
| Increase (decrease) in cash | 809,014 | (113,499) |
| Cash and cash equivalents, beginning of year | 10,930,342 | 11,043,841 |
| Cash and cash equivalents, end of year | \$ 11,739,356 \$ | 10,930,342 |

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended December 31, 2016

The Sudbury & District Health Unit (the "Health Unit") was established in 1956, and is a progressive, accredited public health agency committed to improving health and reducing social inequities in health through evidence informed practice. The Health Unit is funded through a combination of Ministry grants and through levies that are paid by the municipalities to whom the Health Unit provides public health services. The Health Unit works locally with individuals, families and community and partner agencies to promote and protect health and to prevent disease. Public health programs and services are geared toward people of all ages and delivered in a variety of settings including workplaces, day care and educational settings, homes, health-care settings and community spaces.

The Health Unit is a not-for-profit public health agency and is therefore exempt from income taxes under the Income Tax Act (Canada).

1. Summary of significant accounting policies:

These financial statements are prepared by management in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board. The principal accounting policies applied in the preparation of these financial statements are set out below.

(a) Basis of accounting:

The financial statements are prepared using the accrual basis of accounting.

The accrual basis of accounting recognizes revenues as they are earned. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

(b) Cash and cash equivalents:

Cash and cash equivalents include guaranteed investment certificates that are readily convertible into known amounts of cash and subject to insignificant risk of change in value.

Guaranteed investment certificates amounted to \$2,204,349 as at December 31, 2016 (2015 - \$2,188,942) and these can be redeemed for cash on demand.

(c) Employee benefit obligations:

The Health Unit accounts for its participation in the Ontario Municipal Employee Retirement Fund (OMERS), a multi-employer public sector pension fund, as a defined contribution plan.

Vacation and other compensated absence entitlements are accrued for as entitlements are earned.

Sick leave benefits are accrued when they are vested and subject to payout when an employee leaves the Health Unit's employ.

Notes to Financial Statements

Year ended December 31, 2016

1. Summary of significant accounting policies (continued):

(c) Employee benefit obligations (continued):

Other post-employment benefits are accrued in accordance with the projected benefit method pro-rated on service and management's best estimate of salary escalation and retirement ages of employees. The discount rate used to determine the accrued benefit obligation was determined with reference to the Health Unit's cost of borrowing at the measurement date taking into account cash flows that match the timing and amount of expected benefit payments.

Actuarial gains (losses) on the accrued benefit obligation arise from the difference between actual and expected experiences and from changes in actuarial assumptions used to determine the accrued benefit obligation. These gains (losses) are amortized over the average remaining service period of active employees.

(d) Non-financial assets:

Tangible capital assets and prepaid expenses are accounted for as non-financial assets by the Health Unit. Non-financial assets are not available to discharge liabilities and are held for use in the provision of services. They have useful lives extending beyond the currency year and are not intended for sale in the ordinary course of operations.

(e) Tangible capital assets:

Tangible capital assets are recorded at cost, and include amounts that are directly related to the acquisition of the assets. The Health Unit provides for amortization using the straight-line method designed to amortize the cost, less any residual value, of the tangible capital assets over their estimated useful lives. The annual amortization periods are as follows:

| Asset | Basis | Rate |
|-----------------------------------|---------------|------|
| Buildings | Straight-line | 2.5% |
| Parking lot resurfacing | Straight-line | 10% |
| Computer hardware | Straight-line | 30% |
| Leasehold improvements | Straight-line | 10% |
| Website design | Straight-line | 20% |
| Vehicles and equipment | Straight-line | 10% |
| Equipment – vaccine refrigerators | Straight-line | 20% |
| Computer software | Straight-line | 100% |

(f) Prepaid expenses:

Prepaid expenses are charged to expenses over the periods expected to benefit from them.

Notes to Financial Statements

Year ended December 31, 2016

1. Summary of significant accounting policies (continued):

(g) Accumulated surplus:

Certain amounts, as approved by the Board of Directors, are set aside in accumulated surplus for future operating and capital purposes. Transfers to/from funds and reserves are an adjustment to the respective fund when approved.

The accumulated surplus consists of the following surplus accounts:

Invested in tangible capital assets:

This represents the net book value of the tangible capital assets the Health Unit has on hand.

Unfunded employee benefit obligations:

This represents the unfunded future employee benefit obligations comprised of the accumulated sick leave benefits, other post-employment benefits and vacation pay and other compensated absences.

The accumulated surplus consists of the following reserves:

Working capital reserve:

This reserve is not restricted and is utilized for the operating activities of the Health Unit.

- Public health initiatives:

This reserve is restricted and can only be used for public health initiatives.

Corporate contingencies:

This reserve is restricted and can only be used for corporate contingencies.

- Facility and equipment repairs and maintenance:

This reserve is restricted and can only be used for facility and equipment repairs and maintenance.

Sick leave and vacation:

This reserve is restricted and can only be used for future sick leave and vacation obligations.

Research and development:

This reserve is restricted and can only be used for research and development activities.

Notes to Financial Statements

Year ended December 31, 2016

1. Summary of significant accounting policies (continued):

(h) Revenue recognition:

Revenue from government grants and from municipalities is recognized in the period in which the events giving rise to the government transfer have occurred as long as: the transfer is authorized; the eligibility criteria, if any, have been met except when and to the extent that the transfer gives rise to an obligation that meets the definition of a liability for the recipient government; and the amount can reasonably be estimated. Funding received under a funding arrangement, which relates to a subsequent fiscal period and the unexpended portions of contributions received for specific purposes, is reflected as deferred revenue in the year of receipt and is recognized as revenue in the period in which all the recognition criteria have been met. Other revenues including certain user fees, rents and interest are recorded on the accrual basis, when earned and when the amounts can be reasonably estimated and collection is reasonably assured.

(i) Budget figures:

Budget figures have been provided for comparison purposes and have been derived from the budget approved by the Board of Directors.

(j) Use of estimates:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities at the date of the financial statements and the reported amounts of certain revenues and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty. The effect of changes in such estimates on the financial statements in future periods could be significant. Accounts specifically affected by estimates in these financial statements are allowance for doubtful accounts, employee benefit obligations and the estimated useful lives and residual values of tangible capital assets.

Notes to Financial Statements

Year ended December 31, 2016

2. Employee benefit obligations:

An actuarial estimate of future liabilities has been completed using the most recent actuarial valuation dated December 31, 2015 and forms the basis for the estimated liability reported in these financial statements.

| | 2016 | 2015 |
|--|--------------|-----------|
| | | |
| Accumulated sick leave benefits | \$ 827,203 | 849,339 |
| Other post-employment benefits | 1,043,409 | 994,287 |
| | 1,870,612 | 1,843,626 |
| Vacation pay and other compensated absence | 936,293 | 939,639 |
| | \$ 2,806,905 | 2,783,265 |

The significant actuarial assumptions adopted in measuring the Health Unit's accumulated sick leave benefits and other post-employment benefits are as follows:

| | 2016 | 2015 |
|--------------------------|-------|-------|
| | | |
| Discount | 4.50% | 4.50% |
| Health-care trend rate: | | |
| Initial | 5.10% | 5.10% |
| Ultimate | 4.00% | 4.00% |
| Salary escalation factor | 3.00% | 3.00% |
| | | |

The Health Unit has established reserves in the amount of \$675,447 (2015 - \$675,447) to mitigate the future impact of these obligations.

The accrued benefit obligations as at December 31, 2016 are \$1,711,172 (2015 - \$1,667,050). Total benefit plan related expenses were \$165,564 (2015 - \$157,317) and were comprised of current service costs of \$108,364 (2015 - \$101,664), interest of \$74,337 (2015 - \$72,790) and amortization of actuarial loss of \$17,137 (2015 - \$17,137). Benefits paid during the year were \$138,399 (2015 - \$148,272). The net unamortized actuarial gain of \$159,439 (2015 - \$176,576) will be amortized over the expected average remaining service period.

Notes to Financial Statements

Year ended December 31, 2016

3. Tangible capital assets:

Cost:

| | | | Leasehold | Computer | Computer | Website | Vehicles and | Parking Lot | |
|----------------------------|--------------|-----------|--------------|-----------|----------|---------|--------------|----------------|------------|
| | Land | Building | Improvements | Hardware | Software | Design | Equipment | Resurfacing | Total |
| Balance, January 1, 2015 | \$ 26,939 | 6,982,035 | 391,330 | 1,362,483 | 278,364 | 69,845 | 2,154,728 | 242,596 | 11,508,320 |
| Additions | - | 86,747 | 5,409 | 288,214 | 47,512 | - | 34,989 | - | 462,871 |
| Balance, December 31, 2016 | \$ 26,939 | 7,068,782 | 396,739 | 1,650,697 | 325,876 | 69,845 | 2,189,717 | 242,596 | 11,971,191 |

Accumulated amortization:

| | | | Leasehold | Computer | Computer | Website | Vehicles and | Parking Lot | |
|----------------------------|---------|-----------|--------------|-----------|----------|---------|--------------|----------------|-----------|
| _ | Land | Building | Improvements | Hardware | Software | Design | Equipment | Resurfacing | Total |
| Balance, January 1, 2015 | \$ - | 2,403,267 | 325,530 | 877,169 | 278,364 | 34,923 | 1,829,456 | 53,650 | 5,802,359 |
| Amortization | - | 175,636 | 48,336 | 312,695 | 47,512 | 13,969 | 77,074 | 24,260 | 699,482 |
| Balance, December 31, 2016 | \$ - | 2,578,903 | 373,866 | 1,189,864 | 325,876 | 48,892 | 1,906,530 | 77,910 | 6,501,841 |

Net book value

| | Land | Building | Leasehold Improvements | Computer Hardware | Computer Software | Website Design | Vehicles and Equipment | Parking Lot Resurfacing | Total |
|--|------------------------|------------------------|---------------------------|----------------------|----------------------|-------------------|------------------------------|-------------------------------|------------------------|
| At December 31, 2015 At December 31, 2016 | \$ 26,939 26,939 | 4,578,768 4,489,879 | 65,800 22,873 | 485,314 460,833 | - | 34,922 20,953 | 325,272 283,187 | 188,946 164,686 | 5,705,961 5,469,350 |

Notes to Financial Statements

Year ended December 31, 2016

3. Tangible capital assets (continued):

Cost:

| | | | | | | | Vehicles | Parking | |
|----------------------------|--------------|-----------|--------------|-----------|----------|---------|-----------|-------------|------------|
| | | | Leasehold | Computer | Computer | Website | and | Lot | |
| | Land | Building | Improvements | Hardware | Software | Design | Equipment | Resurfacing | Total |
| Balance, January 1, 2014 | \$ 26,939 | 6,907,685 | 391,330 | 1,270,049 | 258,819 | 69,845 | 2,118,573 | 207,596 | 11,250,836 |
| Additions | - | 74,350 | - | 183,915 | 19,545 | - | 36,155 | 35,000 | 348,965 |
| Disposals | - | - | - | (91,481) | - | - | - | - | (91,481) |
| Balance, December 31, 2015 | \$ 26,939 | 6,982,035 | 391,330 | 1,362,483 | 278,364 | 69,845 | 2,154,728 | 242,596 | 11,508,320 |

Accumulated amortization:

| | | | Leasehold | Computer | Computer | Website | Vehicles and | Parking Lot | |
|----------------------------|---------|-----------|--------------|----------|----------|---------|-----------------|----------------|-----------|
| | Land | Building | Improvements | Hardware | Software | Design | Equipment | Resurfacing | Total |
| Balance, January 1, 2014 | \$ - | 2,229,645 | 282,603 | 644,783 | 258,819 | 20,954 | 1,754,105 | 31,140 | 5,222,049 |
| Amortization | - | 173,622 | 42,927 | 323,867 | 19,545 | 13,969 | 75,351 | 22,510 | 671,791 |
| Disposals | - | - | - | (91,481) | - | - | - | - | (91,481) |
| Balance, December 31, 2015 | \$ - | 2,403,267 | 325,530 | 877,169 | 278,364 | 34,923 | 1,829,456 | 53,650 | 5,802,359 |

Net book value

| | Land | Building | Leasehold Improvements | Computer Hardware | Computer Software | Website Design | Vehicles and Equipment | Parking Lot Resurfacing | Total |
|--|------------------------|------------------------|---------------------------|----------------------|----------------------|-------------------|------------------------------|-------------------------------|------------------------|
| At December 31, 2014 At December 31, 2015 | \$ 26,939 26,939 | 4,678,040 4,578,768 | 108,727 65,800 | 625,266 485,314 | - | 48,891 34,922 | 364,468 325,272 | 176,456 188,946 | 6,028,787 5,705,961 |

Notes to Financial Statements

Year ended December 31, 2016

4. Accumulated surplus:

The accumulated surplus consists of individual fund surplus accounts and reserves as follows:

| | Balance, Beginning of Year | Annual Surplus (Deficit) | In-Year Transfer Transfer To (From) Reserves | Purchase of Tangible Capital Assets | Balance, End of Year |
|--------------------------------------|----------------------------------|--------------------------------|---|--|----------------------------|
| | | | | | |
| Invested in tangible capital assets | \$ 5,705,961 | (699,482) | - | 462,871 | 5,469,350 |
| Unfunded employee benefit obligation | (2,783,265) | (23,640) | - | - | (2,806,905) |
| Working capital reserve | 4,437,835 | 1,474,442 | | (462,871) | 5,449,406 |
| Public health initiatives | 1,521,119 | - | - | - | 1,521,119 |
| Corporate contingencies | 500,000 | - | - | - | 500,000 |
| Facility and equipment repairs | | | | | |
| and maintenance | 2,860,447 | - | - | - | 2,860,447 |
| Sick leave and vacation | 675,447 | - | - | - | 675,447 |
| Research and development | 56,860 | - | - | - | 56,860 |
| | \$ 12,974,404 | 751,320 | - | - | 13,725,724 |

Notes to Financial Statements

Year ended December 31, 2016

5. Commitments and contingencies:

(a) Lines of credit:

As at December 31, 2016, the Health Unit has available an operating line of credit of \$500,000 (2015 - \$500,000). There is no balance outstanding on the line of credit at year end (2015 - \$Nil).

(b) Lease commitment:

The Health Unit enters into operating leases in the ordinary course of business, primarily for lease of premises and equipment. Payments for these leases are contractual obligations as schedule per each agreement. Commitments for minimum lease payments in relation to non-cancellable operating leases at December 31, 2016 are as follows:

| No later than one year | \$ 213,517 | |
|---|-----------------|--|
| Later than one year and no later than 5 years | 408,129 | |
| Later than five years | 595,074 | |
| | \$ 1,216,720 | |

(c) Contingencies:

From time to time, the Health Unit is involved in lawsuits and claims arising in the ordinary course of business. Management has established policies and procedures to ensure adequate provisions will be made in the accounts where required such that the ultimate resolution with respect to any claims will not have a material adverse effect on the Health Unit's financial position or results of operations. As at December 31, 2016, no such claims exist.

6. Pension agreements:

The Health Unit makes contributions to OMERS, which is a multi-employer plan, on behalf of its members. The plan is a defined contribution plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The amount contributed to OMERS for 2016 was \$1,772,422 (2015 - \$1,753,523) for current service and is included within benefits expense on the statement of operations.

Notes to Financial Statements

Year ended December 31, 2016

7. Per capita revenue from municipalities:

| | | 2016 | 2015 |
|--|------|-----------|-----------|
| | | | |
| Township of Assiginack | \$ | 31,471 | 30,578 |
| Township of Baldwin | | 21,073 | 20,363 |
| Township of Billings (and part of Allan) | | 21,142 | 20,498 |
| Township of Burpee | | 11,294 | 11,089 |
| Township of Central Manitoulin | | 72,515 | 70,767 |
| Municipality of St. Charles | | 47,379 | 45,565 |
| Township of Chapleau | | 83,120 | 81,520 |
| Municipality of French River | | 98,822 | 95,431 |
| Township of Espanola | | 183,388 | 180,513 |
| Township of Gordon (and part of Allan) | | 18,180 | 18,145 |
| Town of Gore Bay | | 32,504 | 31,922 |
| Municipality of Markstay-Warren | | 96,825 | 94,826 |
| Township of Northeastern Manitioulin & The Islands | | 91,315 | 88,845 |
| Township of Nairn & Hyman | | 16,734 | 16,264 |
| Municipality of Killarney | | 14,393 | 14,180 |
| Township of Sables and Spanish River | | 114,247 | 111,896 |
| City of Greater Sudbury | Ę | 5,917,249 | 5,773,445 |
| Township of Tehkummah | | 14,875 | 14,651 |
| | \$ 6 | 5,886,526 | 6,720,498 |

8. Administration expenses:

| | Budget | 2016 | 2015 |
|-------------------------------|-------------|-----------|-----------|
| | | | |
| Professional fees | \$ 569,244 | 297,379 | 728,204 |
| Advertising | 204,319 | 192,030 | 241,749 |
| Building maintenance | 352,898 | 400,024 | 360,473 |
| Staff education | 161,163 | 187,699 | 233,342 |
| Utilities | 195,840 | 202,485 | 181,395 |
| Rent | 237,884 | 255,776 | 249,728 |
| Liability insurance | 103,774 | 91,232 | 114,454 |
| Postage | 88,158 | 49,127 | 67,821 |
| Telephone | 196,071 | 199,233 | 197,243 |
| Memberships and subscriptions | 47,277 | 42,438 | 45,933 |
| Strategic planning | 4,000 | 2,382 | 1,879 |
| | \$2,160,628 | 1,919,805 | 2,422,221 |

Notes to Financial Statements

Year ended December 31, 2016

9. Revenues and expenses by funding sources:

| | OLHA | SDWS | VBD | Unorganized Territories | MOH/AMOH | CNO | Enhanced Safe-Food | Enhanced Safe Water | HSO | CID | IC-PHN | Needle Exchange | SFO | SDoH Nurses Initiatives | UIIP | Sub- Total |
|------------------------------|-------------------|---------|--------|----------------------------|----------|---------|-----------------------|------------------------|---------|---------|--------|--------------------|---------|-------------------------------|--------|---------------|
| Revenue: | | | | | | | | | | | | | | | | |
| Provincial grants | \$ 14.687.000 | 106,000 | 55.899 | _ | 42.753 | 121.357 | 29,920 | 16.200 | 502.210 | 389.000 | 90.100 | 71.100 | 735.111 | 180,500 | 13.610 | 17,040,760 |
| Provincial grants - one-time | ψ 11,001,000 - | - | - | _ | - | - | - | - | - | - | - | - | 17,663 | - | - | 17.663 |
| Unorganized territories | _ | _ | _ | 819,400 | _ | _ | _ | _ | _ | _ | _ | _ | - | _ | _ | 819,400 |
| Municipalities | 6,817,658 | 47.222 | 21,646 | - | _ | _ | _ | _ | _ | _ | _ | _ | _ | - | _ | 6,886,526 |
| Plumbing and inspections | 267,040 | - | , | _ | - | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 267,040 |
| Interest | 80,276 | _ | _ | _ | - | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 80,276 |
| Other | 528,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 528,000 |
| | 22,379,974 | 153,222 | 77,545 | 819,400 | 42,753 | 121,357 | 29,920 | 16,200 | 502,210 | 389,000 | 90,100 | 71,100 | 752,774 | 180,500 | 13,610 | 25,639,665 |
| Expenses: | | | | | | | | | | | | | | | | |
| Salaries and wages | 14,320,457 | 121,377 | 25,559 | 487,479 | 38,871 | 95,735 | - | 12,617 | 348,916 | 306,152 | 71,508 | - | 437,532 | 142,881 | 11,190 | 16,420,274 |
| Benefits | 3,959,278 | 34,479 | 2,498 | 135,248 | 3,882 | 25,622 | - | 3,583 | 106,956 | 76,468 | 18,592 | - | 120,213 | 37,619 | 1,148 | 4,525,586 |
| Transportation | 91,474 | 2,481 | 7,020 | 117,087 | - | - | 1,437 | - | 5,677 | 1,000 | - | - | 46,790 | | 233 | 273,199 |
| Administration (note 8) | 1,606,631 | - | 1,288 | 48,693 | - | - | 18,974 | - | 10,351 | 1,157 | - | 17,775 | 90,806 | - | - | 1,795,675 |
| Supplies and materials | 650,836 | - | 38,168 | 30,893 | - | - | 9,509 | - | 30,310 | 4,223 | - | 53,325 | 57,433 | - | 1,039 | 875,736 |
| Small operational equipment | 287,098 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 287,098 |
| Amortization of tangible | | | | | | | | | | | | | | | | |
| capital assets | 699,482 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 699,482 |
| | 21,615,256 | 158,337 | 74,533 | 819,400 | 42,753 | 121,357 | 29,920 | 16,200 | 502,210 | 389,000 | 90,100 | 71,100 | 752,774 | 180,500 | 13,610 | 24,877,050 |
| Annual surplus | \$ 764,718 | (5,115) | 3,012 | - | - | - | - | - | - | - | - | - | - | - | - | 762,615 |

OLHA - MOHLTC Mandatory Cost-Shared Programs SDWS - Small Drinking Water Systems

VBD - Vector-Borne Diseases

MOH/AMOH - MOH/AMOH Compensation Initiative

CNO - Chief Nursing Officer

HSO - Healthy Smiles Ontario

CID - Infectious Diseases Control Initiative

IC-PHN - Infection Prevention and Control Nurses Initiative

SFO - Smoke Free Ontario

UIIP - Universal Influenza Immunization Program

Men C - Meningococcal Vaccine Program

HPV - Human Pipilloma Virus

MCYS - Ministry Children and Youth Services

ECA - E-Cigarettes Act: Protection and Environment

Non-Ministry-Non- Ministry Funded Initiatives

Notes to Financial Statements

Year ended December 31, 2016

9. Revenues and expenses by funding sources:

| | Men C | HPV | MCYS | Local Model: Indigenous Engagement | Generator 2016-15 | Generator 2016-17 | Vaccine Refrigerators | Building Renovations | Panorma 2015-16 | Panorama 2016-17 | ECA | Diabetes Prevention | Northern Fruit & Vegetables | HIV-Aids Anonymous Testing | Non- Ministry | Total |
|------------------------------|-----------|--------|-----------|--|----------------------|----------------------|--------------------------|-------------------------|--------------------|---------------------|--------|------------------------|-----------------------------------|----------------------------------|------------------|------------|
| Revenue: | | | | | | | | | | | | | | | | |
| Provincial grants | \$ 20.723 | 22.032 | 1.593.010 | _ | _ | _ | _ | _ | _ | _ | 26,525 | 42,944 | 92,272 | 52,278 | _ | 18,890,544 |
| Provincial grants - one-time | Ψ 20,720 | - | 1,000 | 8.743 | 33,886 | 17,547 | 14,953 | 79,175 | 16.410 | 45,024 | 20,020 | | 52,212 | 52,270 | _ | 234,401 |
| Unorganized territories | _ | _ | 1,000 | 0,740 | - | - | 14,555 | 73,173 | - | -0,02- | _ | _ | _ | _ | _ | 819,400 |
| Municipalities | _ | _ | _ | _ | _ | _ | _ | _ | | _ | _ | _ | _ | _ | _ | 6,886,526 |
| Plumbing and inspections | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 267,040 |
| Interest | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 80,276 |
| Other | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 326,973 | 854,973 |
| | 20,723 | 22,032 | 1,594,010 | 8,743 | 33,886 | 17,547 | 14,953 | 79,175 | 16,410 | 45,024 | 26,525 | 42,944 | 92,272 | 52,278 | 326,973 | 28,033,160 |
| Expenses: | | | | | | | | | | | | | | | | |
| Salaries and wages | 16.616 | 17.657 | 1,231,465 | - | - | - | - | _ | 13,821 | 36,838 | 16.657 | 32,545 | 32,382 | 40.469 | 151,899 | 18,010,623 |
| Benefits | 4.107 | 4,375 | 289,712 | - | - | - | - | _ | 2,589 | 8.186 | 4,067 | 7,594 | 3,344 | 6,257 | 23,603 | 4,879,420 |
| Transportation | - | - | 47,172 | - | - | - | _ | _ | - | -, - | 3,966 | 1,703 | 918 | (246) | 9,920 | 336,632 |
| Administration (note 8) | - | - | 6,283 | 8,243 | 45,181 | 17,547 | - | 5,409 | - | _ | · - | (12,074) | 1.800 | `112 [′] | 51,629 | 1,919,805 |
| Supplies and materials | - | - | 18,078 | 500 | | - | - | - | - | _ | 1.835 | 13,176 | 53,828 | 5,686 | 89,922 | 1,058,761 |
| Small operational equipment | _ | - | 1,300 | - | - | - | 14,953 | 73,766 | - | _ | - | | - | - | - | 377,117 |
| Amortization of tangible | | | , | | | | , | -, | | | | | | | | , |
| capital assets | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 699,482 |
| <u> </u> | 20,723 | 22,032 | 1,594,010 | 8,743 | 45,181 | 17,547 | 14,953 | 79,175 | 16,410 | 45,024 | 26,525 | 42,944 | 92,272 | 52,278 | 326,973 | 27,281,840 |
| Annual surplus | \$ - | - | - | - | (11,295) | - | - | - | - | - | - | - | - | - | - | 751,320 |

OLHA - MOHLTC Mandatory Cost-Shared Programs

SDWS - Small Drinking Water Systems

VBD - Vector-Borne Diseases

MOH/AMOH - MOH/AMOH Compensation Initiative

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